

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
(A Component Unit of the Duval County
School Board, Florida)

Basic Financial Statements
and Additional Information
for the Year Ended June 30, 2023



**Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin**

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin

Report on the Audit of Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin (the "School"), a component unit of the Duval County School Board, Florida, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the School, as of June 30, 2022, and the respective changes in financial position, and respective budgetary comparison for the General Fund and Special Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

As discussed in Note 1, the financial statements of the School are intended to present the financial position and change in financial position of only that portion of the governmental activities, each major fund and the aggregate remaining fund information of Seaside School Consortium, Inc. that is attributable to the transactions of the School. They do not purport to, and do not, present fairly the financial position of Seaside School Consortium, Inc. as of June 30, 2023 and the changes in its financial position or budgetary comparisons, where applicable, for the year then ended, in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 7 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 26, 2023, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.



KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 26, 2023

MANAGEMENT'S DISCUSSION AND ANALYSIS



**Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Management's Discussion and Analysis
June 30, 2023**

As management of Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin (the "School"), a component unit of the Duval County School Board, Florida (the "School Board"), we offer readers of the School's basic financial statements this narrative overview and analysis of the financial activities of the School for the year ended June 30, 2023 with certain comparative information will for 2022.

Management's discussion and analysis is included at the beginning of the School's basic financial statements to provide, in layman's terms, the current position of the School's financial condition. This summary should not be taken as a replacement for the audit, which consists of the basic financial statements.

Financial Highlights

Our basic financial statements provide these insights into the results of this year's operations.

- The School's total assets exceeded its liabilities by \$ 1,746,528 (net position). This amount includes a net investment in capital assets of \$ (8,606), an amount restricted for capital outlay of \$ 858,536 and an unrestricted net position of \$ 896,598.
- The School's total revenues were \$ 5,341,785 including \$ 3,782,948 from grants and entitlements, \$ 805,142 from program revenues, \$ 407,502 from contribution from affiliate, and \$ 346,193 from miscellaneous revenues. The School's expenses for the year were \$ 4,941,237. Net position for the year increased by \$ 400,548.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the School's basic financial statements. The School's basic financial statements are comprised of three components: 1) government-wide basic financial statements, 2) fund basic financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements: The government-wide basic financial statements are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private sector business.

The statement of net position presents information on all of the School's assets, liabilities, and deferred inflows/outflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the net position of the School is improving or deteriorating.

The statement of activities presents information showing how the School's net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this Statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected revenues and services rendered but unpaid).

The government-wide basic financial statements include all governmental activities that are principally supported by grants and entitlements from the state for full-time equivalent funding. The School does not have any business-type activities. The governmental activities of the School primarily include instruction and instructional support services.

The government-wide basic financial statements can be found on pages 8 and 9 of this report.

Fund Basic Financial Statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide basic financial statements, governmental fund basic financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the School's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the School's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and change in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The School maintains several individual governmental funds. Information is presented in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and change in fund balances. The General Fund, Special Revenue Fund and Capital Project Fund are considered to be the School's major funds.

The School adopts an annual budget for its governmental funds. A budgetary comparison statement has been provided for the General Fund and Special Revenue Fund to demonstrate compliance with the budget.

The governmental fund financial statements can be found on pages 10 through 15 of this report.

Notes to Basic Financial Statements: The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to basic financial statements can be found on pages 16 through 23 of this report.

Government-Wide Financial Analysis

The School's net position was \$ 1,746,528 at June 30, 2023 and \$ 1,345,980 at June 30, 2022.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Management's Discussion and Analysis
June 30, 2023

Our analysis in the table below focuses on the net position of the School's governmental activities:

Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin Net Position		
	June 30, 2023	June 30, 2022
	<u> </u>	<u> </u>
Assets:		
Current assets	\$ 1,852,641	\$ 1,432,479
Noncurrent assets	11,113,775	51,306
	<u>12,966,416</u>	<u>1,483,785</u>
Total assets		
Liabilities:		
Current liabilities	97,507	137,805
Noncurrent liabilities	11,122,381	-
	<u>11,219,888</u>	<u>137,805</u>
Total liabilities		
Net Position:		
Net investment in capital assets	(8,606)	42,306
Restricted for capital outlay	690,661	258,706
Unrestricted	1,064,473	1,044,968
	<u>1,746,528</u>	<u>1,345,980</u>
Total net position		

Governmental Activities: The results of the year's operations for the School as a whole are reported in the statement of activities on page 9. The table below provides a condensed presentation of the School's revenues and expenses for the years ended June 30, 2023 and 2022:

Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin Change in Net Position		
	June 30, 2023	June 30, 2022
	<u> </u>	<u> </u>
Revenues:		
General revenues	\$ 4,536,643	\$ 2,689,567
Program revenues	805,142	748,029
	<u>5,341,785</u>	<u>3,437,596</u>
Total revenues		
Functions/Program Expenses:		
Instruction	2,821,951	2,030,250
Instructional support services	1,651,021	1,033,298
Operation of noninstructional services	468,265	110,327
	<u>4,941,237</u>	<u>3,173,875</u>
Total expenses		
Change in net position	\$ 400,548	\$ 263,721

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Management’s Discussion and Analysis
June 30, 2023

Governmental Fund Expenditures: In the table below, we have presented the cost of the largest functions/programs as a percentage of total governmental expenditures:

Functions/Programs	2023		2022	
	Expenditures	Percent	Expenditures	Percent
Governmental expenditures:				
Instructional expenditures	\$ 2,876,538	18%	\$ 2,017,957	64%
Plant operations and maintenance	11,976,423	74%	385,215	12%
Administrative services	676,295	4%	583,569	18%
All other functions/programs	565,137	4%	181,217	6%
Total governmental expenditures	\$ <u>16,094,393</u>	<u>100%</u>	\$ <u>3,167,958</u>	<u>100%</u>

Capital Assets and Debt Administration

Capital assets: At June 30, 2023, the School reported capital assets net of accumulated depreciation and amortization of \$ 11,113,775, as compared to \$ 42,306 at June 30, 2022.

Debt administration: At June 30, 2023 and 2022, the School had outstanding debt of \$ 11,122,381 and no outstanding debt, respectively.

General Fund Budgetary Highlights

Total actual revenues were favorable to the budget by approximately \$ 39,000. Total actual expenditures were unfavorable to the budget by approximately \$ 10,900,000 due to capital outlay related to the lease entered into for facilities but was offset by the related lease proceeds. See page 14 for budget and actual comparisons.

Economic Factors and Next Year’s Budget

When adopting the budget for the fiscal year 2023-24, the School expects maximum enrollment due to applications of interest creating a wait list of interested families.

Amounts available for appropriation are approximately \$ 5,308,000 which is an increase over the actual 2022-23 revenues which were approximately \$ 4,934,000. Also, a third round of ESSER (Elementary and Secondary School Emergency Relief) funds are available to the School which will result in higher revenue for the 2023-24 fiscal year. Budgeted expenditures are expected to be approximately \$ 5,292,000, which is higher than the 2022-23 actual expenditures of \$ 4,941,000. The School has added no major new programs to the fiscal 2023-24 budget.

Requests for Information

If you have questions about this report or need additional information, please contact Seaside School Consortium, Inc.; 10850 Old St. Augustine Rd. Jacksonville, FL 32257.

BASIC FINANCIAL STATEMENTS

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Statement of Net Position
June 30, 2023

	Governmental Activities
Current Assets:	
Cash and cash equivalents	\$ 1,822,266
Due from other governments	<u>30,375</u>
Total current assets	<u>1,852,641</u>
Noncurrent Assets:	
Capital assets, net of accumulated depreciation and amortization	<u>11,113,775</u>
Total assets	<u>12,966,416</u>
Current Liabilities:	
Accounts payable and accrued expenses	34,451
Salaries and wages payable	<u>63,056</u>
Total current liabilities	<u>97,507</u>
Noncurrent Liabilities:	
Lease	<u>11,122,381</u>
Total liabilities	<u>11,219,888</u>
Net Position:	
Net investment in capital assets	(8,606)
Restricted for capital outlay	690,661
Unrestricted	<u>1,064,473</u>
Total net position	<u>\$ 1,746,528</u>

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Statement of Activities
For the Year Ended June 30, 2023

	<u>Expenses</u>	<u>Program Revenues</u>			<u>Governmental</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Activities</u>
					<u>Net Revenue (Expense) and Change in Net Position</u>
Functions/Programs:					
Instruction	\$ 2,821,951	\$ -	\$ 11,819	\$ -	\$ (2,810,132)
Instructional staff training	5,535	-	-	-	(5,535)
School board	9,650	-	-	-	(9,650)
General administration	37,594	-	-	-	(37,594)
School administration	674,497	-	15,065	-	(659,432)
Fiscal services	17,341	-	-	-	(17,341)
Operation and maintenance of plant	961,339	-	-	778,258	(183,081)
Community services	87,515	-	-	-	(87,515)
Interest expense	325,815	-	-	-	(325,815)
	<u>\$ 4,941,237</u>	<u>\$ -</u>	<u>\$ 26,884</u>	<u>\$ 778,258</u>	<u>(4,136,095)</u>
Total governmental activities					
General revenues:					
Grants and entitlements					3,782,948
Contribution from affiliate					407,502
Miscellaneous					346,193
					<u>4,536,643</u>
Total general revenues					
					400,548
Change in net position					
					<u>1,345,980</u>
Net position, July 1, 2022					
					<u>\$ 1,746,528</u>
Net position, June 30, 2023					

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Balance Sheet - Governmental Funds
June 30, 2023

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Nonmajor Club and Activities Fund</u>	<u>Total</u>
Assets:					
Cash and cash equivalents	\$ 1,062,576	\$ -	\$ 690,661	\$ 69,029	\$ 1,822,266
Due from other governments	14,285	-	16,090	-	30,375
Due from other funds	<u>16,090</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,090</u>
Total assets	<u>\$ 1,092,951</u>	<u>\$ -</u>	<u>\$ 706,751</u>	<u>\$ 69,029</u>	<u>\$ 1,868,731</u>
Liabilities:					
Accounts payable and accrued expenses	\$ 34,451	\$ -	\$ -	\$ -	\$ 34,451
Salaries and wages payable	63,056	-	-	-	63,056
Due to other funds	<u>-</u>	<u>-</u>	<u>16,090</u>	<u>-</u>	<u>16,090</u>
Total liabilities	<u>97,507</u>	<u>-</u>	<u>16,090</u>	<u>-</u>	<u>113,597</u>
Fund Balances:					
Restricted for capital outlay	-	-	690,661	-	690,661
Unassigned	<u>995,444</u>	<u>-</u>	<u>-</u>	<u>69,029</u>	<u>1,064,473</u>
Total fund balances	<u>995,444</u>	<u>-</u>	<u>690,661</u>	<u>69,029</u>	<u>1,755,134</u>
Total liabilities and fund balances	<u>\$ 1,092,951</u>	<u>\$ -</u>	<u>\$ 706,751</u>	<u>\$ 69,029</u>	<u>\$ 1,868,731</u>

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Reconciliation of the Balance Sheet - Governmental Funds
to the Statement of Net Position
June 30, 2023

Total Fund Balances - Governmental Funds \$ 1,755,134

Amounts reported for governmental activities in the statement of net position are different because:

The cost of capital assets acquired is reported as an expenditure in the governmental funds. The statement of net position includes those capital assets, net of accumulated depreciation/amortization, among the assets of the School as a whole:

Cost of capital assets	\$	11,407,062	
Accumulated depreciation/amortization		<u>(293,287)</u>	11,113,775

Liabilities not payable with current available resources are not reported as fund liabilities in the governmental fund statements. All liabilities, both current and long-term, are reported in the governmental-wide statements.

Leases			<u>(11,122,381)</u>
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Net Position of Governmental Activities \$ 1,746,528

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
**Statement of Revenues, Expenditures, and
Changes in Fund Balances - Governmental Funds
For the Year Ended June 30, 2023**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Nonmajor Club and Activities Fund</u>	<u>Total</u>
Revenues:					
Federal through state	\$ -	\$ 26,884	\$ -	\$ -	\$ 26,884
State sources	3,782,948	-	778,258	-	4,561,206
Local sources	<u>174,848</u>	<u>-</u>	<u>-</u>	<u>171,345</u>	<u>346,193</u>
Total revenues	<u>3,957,796</u>	<u>26,884</u>	<u>778,258</u>	<u>171,345</u>	<u>4,934,283</u>
Expenditures:					
Instruction	2,838,652	11,819	-	26,067	2,876,538
Instructional staff training	5,535	-	-	-	5,535
School board	9,650	-	-	-	9,650
General administration	37,594	-	-	-	37,594
School administration	661,230	15,065	-	-	676,295
Fiscal services	17,341	-	-	-	17,341
Operation and maintenance of plant	11,630,120	-	346,303	-	11,976,423
Community services	-	-	-	87,515	87,515
Debt service:					
Principal	81,687	-	-	-	81,687
Interest	<u>325,815</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>325,815</u>
Total expenditures	<u>15,607,624</u>	<u>26,884</u>	<u>346,303</u>	<u>113,582</u>	<u>16,094,393</u>
Excess (deficiency) in revenues over expenditures	(11,649,828)	-	431,955	57,763	(11,160,110)
Other Financing Sources:					
Contribution from affiliate	407,502	-	-	-	407,502
Proceeds from lease liability	<u>11,204,068</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,204,068</u>
Total other financing sources	<u>11,611,570</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,611,570</u>
Net change in fund balances	(38,258)	-	431,955	57,763	451,460
Fund Balances, July 1, 2022	<u>1,033,702</u>	<u>-</u>	<u>258,706</u>	<u>11,266</u>	<u>1,303,674</u>
Fund Balances, June 30, 2023	<u>\$ 995,444</u>	<u>\$ -</u>	<u>\$ 690,661</u>	<u>\$ 69,029</u>	<u>\$ 1,755,134</u>

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
**Reconciliation of the Statement of Revenues,
Expenditures, and Changes in Fund Balances -
Governmental Funds to the Statement of Activities
For the Year Ended June 30, 2023**

Change in Fund Balances - Governmental Funds		\$	451,460
<p>Amounts reported for governmental activities in the statement of activities are different because:</p>			
<p>Governmental funds report capital outlays as expenditures; however, in the statement of activities, these costs are allocated over their estimated useful lives as a provision for depreciation/amortization:</p>			
Expenditures for capital assets	\$	11,289,340	
Provision for depreciation/amortization		<u>(217,871)</u>	11,071,469
<p>Repayment of debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.</p>			
			81,687
<p>Lease proceeds provide current financial resources to governmental funds, but entering into lease obligations increase long-term liabilities in the statement of net position.</p>			
			<u>(11,204,068)</u>
Change in Net Position of Governmental Activities		\$	<u><u>400,548</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Statements of Revenues and Expenditures -
Budget and Actual - General Fund
For the Year Ended June 30, 2023

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Favorable (Unfavorable) Variance</u>
Revenues:			
State sources	\$ 3,798,479	\$ 3,782,948	\$ (15,531)
Local sources	120,000	174,848	54,848
Total revenues	<u>3,918,479</u>	<u>3,957,796</u>	<u>39,317</u>
Expenditures:			
Instruction	2,779,925	2,838,652	(58,727)
Instructional staff training	8,000	5,535	2,465
School board	50,000	9,650	40,350
General administration	46,550	37,594	8,956
School administration	704,792	661,230	43,562
Fiscal services	45,740	17,341	28,399
Operation and maintenance of plant	280,885	11,630,120	(11,349,235)
Community services	86,784	-	86,784
Central services	7,000	-	7,000
Debt service	720,000	407,502	312,498
Total expenditures	<u>4,729,676</u>	<u>15,607,624</u>	<u>(10,877,948)</u>
Excess (deficiency) of revenues over expenditures	(811,197)	(11,649,828)	(10,838,631)
Other Financing Sources:			
Contribution from affiliate	-	407,502	407,502
Proceeds from lease liability	-	11,204,068	11,204,068
Total other financing sources	-	11,611,570	11,611,570
Net change in fund balance	<u>\$ (811,197)</u>	<u>\$ (38,258)</u>	<u>\$ 772,939</u>

The accompanying notes to basic financial statements are an integral part of these statements.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Statement of Revenues and Expenditures -
Budget and Actual - Special Revenue Fund
For the Year Ended June 30, 2023

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Favorable (Unfavorable) Variance</u>
Revenues:			
Federal through state	\$ 579,476	\$ 26,884	\$ (552,592)
Total revenues	<u>579,476</u>	<u>26,884</u>	<u>(552,592)</u>
Expenditures:			
Instruction	11,819	11,819	-
School administration	<u>15,065</u>	<u>15,065</u>	<u>-</u>
Total expenditures	<u>26,884</u>	<u>26,884</u>	<u>-</u>
Net change in fund balance	<u>\$ 552,592</u>	<u>\$ -</u>	<u>\$ (552,592)</u>

The accompanying notes to basic financial statements are an integral part of these statements.

Note 1 - Organization and Operations

Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin (the "School"), a component unit of the Duval County School Board, Florida, was established in July 2017 as a public charter school to serve students from kindergarten to eighth grade in Duval County. Seaside School Consortium, Inc. (the "Company") is a Florida nonprofit corporation organized in August 1997. There were 495 students enrolled for the 2022/2023 school year.

The basic financial statements of the School present only the balances, activity, and disclosures related to the School. They do not purport to, and do not, present fairly the financial position of the Company as of June 30, 2023, and the changes in its financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America. Accordingly, these basic financial statements only include balances, activity and disclosures related to the School.

Note 2 - Summary of Significant Accounting Policies

Reporting entity: The School operates under a charter granted by the sponsoring Duval County School Board. The current charter is effective until June 30, 2033, and may be renewed in increments of 15 years by mutual written agreement between the School and the School Board. At the end of the term of the charter, the School Board may choose not to renew the charter under grounds specified in the charter in which case the School Board is required to notify the School in writing at least ninety days prior to the charter's expiration. During the term of the charter, the School Board may also terminate the charter if good cause is shown. The School is considered a component unit of the Duval County School Board.

The School may also be financially accountable if an organization is fiscally dependent on the School regardless of whether the organization has a separately elected governing board, a governing board appointed by another government, or a jointly approved board. In addition, component units can be other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the basic financial statements to be misleading or incomplete.

As a result of evaluating the above criteria, management has determined that no component units exist for which the School is financially accountable which would require inclusion in the School's basic financial statements.

Basis of presentation: Based on the guidance presented in the American Institute of Certified Public Accountants Audit and Accounting Guide - Not-for-Profit Organizations and provisions of Section 228.056, Florida Statutes, the School is presented as a governmental organization for financial statement reporting purposes.

Government-wide financial statements: Government-wide financial statements, including the statement of net position and the statement of activities, present information about the School as a whole.

Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function.

Note 2 - Summary of Significant Accounting Policies (continued)

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School.

Fund financial statements: Fund financial statements report detailed information about the School in the governmental funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, a reconciliation is presented with each of the governmental fund financial statements.

The School's major governmental funds are as follows:

General Fund - This fund is used to account for all operating activities of the School except for those required to be accounted for in another fund.

Special Revenue Fund - This fund is used to account for federal grants and certain state grants that are legally restricted to expenditures for particular purposes.

Capital Project Fund - This fund is used to account for state capital outlay funding that is legally restricted to expenditures for particular purposes.

Additionally, the School reports separately the following nonmajor fund type:

Club and Activities Fund - This special revenue fund is used to administer funds raised and earned by the various clubs and activities that are part of the School.

Measurement focus and basis of accounting: The basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. Governmental funds use the current financial resources measurement focus and the governmental-wide statements use the economic resources measurement focus.

Governmental activity in the government-wide basic financial statements are presented on the full accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows.

The governmental fund financial statements are prepared on the modified accrual basis of accounting under which revenue is recognized in the accounting period in which it becomes susceptible to accrual (i.e., when it becomes both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within sixty days after year end or soon enough thereafter to be used to pay liabilities of the current period.

Note 2 - Summary of Significant Accounting Policies (continued)

Cash and cash equivalents: The School considers all demand accounts and money market funds which are not subject to withdrawal restrictions to be cash and cash equivalents.

The School maintains its cash accounts at one financial institution. The School's accounts at this institution, at times, may exceed the federally insured limit. The School has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk (Note 3).

Prepaid items: Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Due to and due from other funds: Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed. The balances result from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Revenue recognition: Student funding is provided by the State of Florida through the School District. Such funding is recorded as entitlement revenue in the government-wide financial statements and state source revenue in the fund financial statements. This funding is received on a pro-rata basis over the twelve-month period and is adjusted for changes in full-time equivalent (FTE) student population.

Income taxes: The School is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in these financial statements.

Capital assets: Capital assets purchased or acquired with an original cost of \$ 1,000 or more are capitalized at historical cost or estimated historical cost and are reported in the government-wide financial statement. Donated property and equipment are valued at the acquisition value as of the date received. Additions, improvements, and other capital outlays that significantly extend the useful life of an asset are capitalized and depreciated over the remaining useful lives of the related fixed assets. Other costs incurred for repairs and maintenance are expensed as incurred.

Depreciation on all capital assets is provided on the straight-line basis over the estimated useful lives or lease term, whichever is shorter, as follows:

Improvement to building	5 years
Furniture, fixtures and equipment	5 years
Building	15 years

Within governmental funds, amounts incurred for the acquisition of capital assets are reported as fund expenditures. Depreciation and amortization expense is not reported within the governmental fund financial statements.

The School has recorded a right of use lease asset as a result of implementing GASB 87, *Leases*. The right of use asset is initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right of use asset is amortized on a straight-line basis over the life of the related lease.

Note 2 - Summary of Significant Accounting Policies (continued)

Deferred outflows/inflows of resources: In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

Unearned revenue: Unearned revenue arises when the School receives resources before it has a legal claim to them. The School does not have any unearned revenues as of June 30, 2023.

Net position: Net position is classified in three categories. The general meaning of each is as follows:

- Net investment in capital assets - represents the difference between the cost of capital assets, less accumulated depreciation and amortization reduced by the outstanding balances of borrowings used for the acquisition, construction or improvement of those assets.
- Restricted - consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation.
- Unrestricted - indicated that portion of net position that is available to fund future operations.

Fund balance: The School has implemented the provisions of Governmental Accounting Standards Board ("GASB") Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement provides more clearly defined fund balance classifications to report on the nature and extent to which the School is bound to have constraints on the specific purposes for which amounts in those funds can be spent.

The following classifications describe the relative strength of the spending constraints:

- *Nonspendable fund balance* - amounts that are not in spendable form (such as prepaid items) or are legally or contractually required to be maintained intact.
- *Restricted fund balance* - amounts constrained to specific purposes by external providers (such as grantors, creditors, etc.) or imposed by law through constitutional provisions or by enabling legislation.

Note 2 - Summary of Significant Accounting Policies (continued)

- *Committed fund balance* - amounts constrained to specific purposes voted on through formal action of the Board of Directors (the highest level of decision-making authority). The committed amount cannot be used for any other purpose unless the Board of Directors removes or changes the commitment through formal action.
- *Assigned fund balance* - amounts the School intends to use for a specific purpose but are neither restricted nor committed. Assignments can be made by the Board.
- *Unassigned fund balance* - amounts that have not been restricted, committed, or assigned for a specific purpose within the General Fund. Positive amounts are only reported in the General Fund.

The School uses restricted amounts to be spent first when both restricted or unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this. When the School has expenditures for which committed, assigned or unassigned fund balance is available, the School would consider committed funds to be spent first, then assigned funds and lastly unassigned funds.

Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Budget: An operating budget is adopted and maintained by the governing board for the School pursuant to the requirements of Florida Statutes. The budget is adopted using the same basis of accounting that is used in the preparation of the basic financial statements.

Date of management review: Subsequent events were evaluated by management through September 26, 2023, which is the date the financial statements were available to be issued.

Note 3 - Cash and Cash Equivalents

At June 30, 2023, the carrying amount of the deposits and cash on hand totaled \$ 1,822,266, with a bank balance of \$ 1,823,766.

State statutes require, and it is the School's policy, that all deposits be made into, and be held by, financial institutions designated by the Treasurer of the State of Florida as "qualified public depositories" as defined by Chapter 280 of the Florida Statutes. This Statute requires that every qualified public depository institution maintain eligible collateral to secure the public entity's funds. The minimum collateral to be pledged by an institution, the collateral eligible for pledge, and the reporting requirements of the qualified public depositor to the Treasurer is defined by statute. Collateral is pooled in a multiple qualified public depository institution pool with the ability to assess members of the pool should the need arise. The School's deposits are held in a qualified public depository and are covered by the collateral pool because the School has identified itself as a public entity.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Notes to Basic Financial Statements
June 30, 2023

Note 4 - Capital Assets

Capital asset balances and activity for the year ended June 30, 2023 are as follows:

	Balance at July 1, 2022	Additions	Deletions	Balance at June 30, 2023
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Capital assets being depreciated/ amortized:				
Improvements to building	\$ 6,058	\$ 43,950	\$ -	\$ 50,008
Furniture, fixtures and equipment	111,664	41,322	-	152,986
Intangible right of use:				
Building	<u>-</u>	<u>11,204,068</u>	<u>-</u>	<u>11,204,068</u>
Total capital assets being depreciated/amortized	<u>117,722</u>	<u>11,289,340</u>	<u>-</u>	<u>11,407,062</u>
Accumulated depreciation/ amortization				
Improvements to building	3,486	5,816	-	9,302
Furniture, fixtures and equipment	71,930	23,071	-	95,001
Intangible right of use:				
Building	<u>-</u>	<u>188,984</u>	<u>-</u>	<u>188,984</u>
Total accumulated depreciation/ amortization	<u>75,416</u>	<u>217,871</u>	<u>-</u>	<u>293,287</u>
Net capital assets	<u>\$ 42,306</u>	<u>\$ 11,071,469</u>	<u>\$ -</u>	<u>\$ 11,113,775</u>

Provision for depreciation and amortization was charged to governmental activities as follows:

Instruction	\$ 23,071
Operation of plant	<u>194,800</u>
	<u>\$ 217,871</u>

Note 5 - Lease

The School entered into a facility lease, effective October 1, 2022, as part of a transaction consisting of a bond issuance by Seaside School Consortium Properties, LLC (Note 9). The lease is through September 2057 and requires monthly principal and interest payments through June 2057. The lease agreement qualifies as an other than short-term leases under GASB 87 and has been recorded at the present value of the future minimum lease payments. The discount rate used to recognize the intangible right of use asset and the lease liability was the weighted average interest rate of the Series 2022 bond.

Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin
Notes to Basic Financial Statements
June 30, 2023

Note 5 - Lease (continued)

The following is a schedule of the School's future base rent payments as of June 30, 2023:

Year Ending June 30,	Principal	Interest	Total
2024	\$ -	\$ 651,999	\$ 651,999
2025	106,481	649,444	755,925
2026	113,488	643,018	756,506
2027	120,426	636,184	756,610
2028	127,319	628,943	756,262
2029-2033	751,750	3,021,556	3,773,306
2034-2038	1,013,655	2,765,289	3,778,944
2039-2043	1,352,276	2,421,899	3,774,175
2044-2048	1,816,020	1,962,249	3,778,269
2049-2053	2,428,463	1,346,187	3,774,650
2054-2057	3,292,503	474,922	3,767,425
	<u>\$ 11,122,381</u>	<u>\$ 15,201,690</u>	<u>\$ 26,324,071</u>

The lease activity for the year ended June 30, 2023, is as follows:

	Balance at July 1, 2022	Additions	Deletions	Balance at June 30, 2023	Due Within One Year
Lease - Building	\$ -	\$ 11,204,068	\$ 81,687	\$ 11,122,381	\$ -

Note 6 - Employee Benefit Plan

The School sponsors the Seaside Charter School Retirement Plan (the "Plan"), which is a defined contribution plan. The Plan operates under Section 403(b) of the Internal Revenue Code. All eligible employees may elect to contribute a portion of their pretax annual compensation, with certain limitations, as defined in the Plan. Under the terms of the Plan, the School contributes amounts to the Plan at the discretion of the Board of Directors. The School made no contributions to the Plan during the year ending June 30, 2023.

Note 7 - Risk Management

The School is exposed to various risks of loss related to torts, thefts of, damage to, and destruction of assets and natural disasters. The School has obtained property insurance from commercial companies including, but not limited to, general liability and errors and omissions insurance. There were no claims in excess of insurance coverage limits since the School's inception.

Note 8 - Contingencies

Grants and awards: The School, as a department of the Company, received financial assistance from federal and local governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and may be subject to audit by the grantor agencies. In accordance with Title 2 U.S. Code of Federal Regulations (CFR) *Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*, the School is required to conduct “single audits” when either the threshold for federal awards or state financial assistance exceeds \$ 750,000. The federal threshold is exceeded for the Company, and as a result, the School is in the process of completing this requirement.

Note 9 - Commitments

Lease agreement: In October 2022, the Florida Development Finance Corporation (the “Corporation”) issued \$ 21,420,000 in Tax-Exempt Educational Facilities Lease Revenue and Revenue Refunding Bonds, Series 2022A, and \$ 580,000 in Taxable Educational Facilities Lease Revenue and Revenue Refunding Bonds, Series 2022B, pursuant to an Indenture of Trust between the Corporation and a trustee to make a loan to Seaside School Consortium Properties, LLC (“Properties”), a Florida limited liability company, whose sole member is Seaside School Consortium, Inc., to refund the Tax-Exempt Educational Facilities Revenue Bonds, Series 2018A, and Taxable Educational Facilities Revenue Bonds, Series 2018B. In order to secure payment of the principal and interest on the bonds, the Corporation assigned all of its rights and interest in the loan agreement to the trustee.

Concurrent with the preceding loan transaction, Properties entered into a lease agreement with the School. The facilities which are owned by Properties are leased to the Beach and Mandarin schools under a 35-year lease (Note 5). The leases are deemed to be intangible right of use leases and the least payments are based on the debt service requirements of the bonds which extend through June 2057. These payments are made from the revenues received from the School Board of Duval County for operation of the Schools. Payments are applied by the trustee to make sinking fund payments. The School’s required payments during the year ended June 30, 2023 were paid by Beach.

OTHER INDEPENDENT AUDITOR'S REPORTS



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors
Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin (the "School"), a component unit of the Duval County School Board, Florida, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated September 26, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Reporting on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 26, 2023

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF DIRECTORS

To the Board of Directors
Seaside School Consortium, Inc.
d/b/a Seaside Community Charter School
a/k/a Seaside Charter Mandarin

Report on the Financial Statements

We have audited the financial statements of the Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin (the "School"), a component unit of the Duval County School Board, Florida, as of and for the fiscal year ended June 30, 2023, and have issued our report thereon dated September 26, 2023.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 26, 2023, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no recommendations made in the preceding audit report.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and school code assigned by the Florida Department of Education of the entity is Seaside School Consortium, Inc. d/b/a Seaside Community Charter School a/k/a Seaside Charter Mandarin and 165631.

Financial Condition and Management

Sections 10.854(1)(e)2. and 10.855 (11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management’s responsibility to monitor the School’s financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and the School Board of Duval County and is not intended to be, and should not be, used by anyone other than these specified parties.



KEEFE McCULLOUGH

Fort Lauderdale, Florida
September 26, 2023